



**Fall Leadership Council Meeting**  
**November 11, 2023**  
**AGENDA**

Welcome.....	Robert E. “Bob” Jordan ’85 Chair of the Board, The Association of Former Students
Invocation.....	Seth Wallick ’24 Chaplain, Corps of Cadets
Pledge of Allegiance & Texas Pledge .....	James R. McIlroy ’45
Approval of Minutes.....	Robert E. “Bob” Jordan ’85
Texas A&M University Report.....	General (Ret.) Mark A. Welsh III Interim President, Texas A&M University
12th Man Foundation Report.....	Travis Dabney ’96 President, 12th Man Foundation Kevin McDonald ’89 Chair of the Board, 12th Man Foundation
Athletics Report.....	Ross Bjork Director of Athletics, Texas A&M University
A&M System Report.....	John Sharp ’72 Chancellor, The Texas A&M University System
The Association Report.....	Robert E. “Bob” Jordan ’85
Volunteer Spotlight.....	Monica Menzel ’93 President, Hispanic Aggie Network
Nominating Committee.....	Dara Hegar ’95 Chair, Nominating Committee
Finance Committee.....	Jeff Steen ’80 Chair, Finance Committee
Fundraising Committee .....	Shara McClure ’90 Chair, Fundraising Committee
Aggie Park.....	Wayne Roberts ’85 Lead Donor
Communications Task Committee.....	Shara McClure ’90 Chair, Communications Task Committee
Distinguished Alumnus Award Task Committee.....	Johnita Davis Jones ’83 Chair, Communications Task Committee
Other Business.....	Robert E. “Bob” Jordan ’85
Special Presentations.....	Porter Garner ’79 President and CEO, The Association of Former Students Robert E. “Bob” Jordan ’85
Chair’s Closing Remarks.....	Robert E. “Bob” Jordan ’85



## **SPRING LEADERSHIP COUNCIL MEETING FEBRUARY 25, 2023**

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The Association of Former Students' President and CEO, Porter Garner '79, called the Spring Leadership Council Meeting to order at 10:07 a.m. in the Zachry Family Rooms of the Clayton W. Williams, Jr. Alumni Center. He welcomed members of The Association's governing body who were attending this meeting either in person or on Zoom and thanked them for their dedication and service to The Association of Former Students. Garner welcomed Texas A&M Foundation President Tyson Voelkel '96 and Vice President for Student Affairs BG Joe Ramirez '79. Corps Chaplain Jefferson Thomas '24, led the invocation. Italy A&M Club President Ryan Price '91 led the Pledge of Allegiance and Texas Pledge.

### **PRESIDENT AND CEO'S REMARKS**

Garner opened by thanking the Leadership Council for their selfless service as ambassadors for The Association of Former Students and discussed the importance of volunteer service. He expressed his sincere appreciation to Immediate Past Chair Dara Hegar '95 who served as The Association's Chair of the Board in 2022. He noted Hegar is an exemplary volunteer leader and a constant source of optimism to him, her fellow board members, and The Association's team. Garner reported that 2022 started off a little uncertain coming out of the pandemic, but quickly improved throughout the year—so much so that the Aggie Network responded and helped The Association raise the largest Annual Fund in The Association of Former Students' 143-year history. Also in 2022, 15,344 Aggie Rings were ordered. The Association of Former Students has by far the largest ring program in the world, with over 94% of the undergraduate student body ordering an Aggie Ring once they meet the eligibility requirements to do so. Garner commented on the significance of Muster and what it means to the worldwide Aggie Network. The Worldwide Roll Call for the Absent will take place at sunrise on April 21 in the Williams Alumni Center. Garner reported the Distinguished Alumni Selection Committee recently selected 12 Distinguished Alumni to be honored in 2023 with the highest honor bestowed upon a former student of Texas A&M. He shared the list of award recipients and stated the remaining two surprise announcements will take place over the next few days. Garner reported on The Association's 5-year plan, which focuses on Culture, Engagement and Fundraising. He added that over the last several years, he has spent a considerable amount of time thinking about a succession plan and what The Association will look like in 10-20 years. Garner proudly announced that Nic Taunton '07 has been promoted to Executive Vice President and Chief Operating Officer effective March 1. In his new role, Taunton will have oversight of all aspects of The Association's day-to-day operations, with all Vice Presidents reporting to him. Garner confirmed that Taunton has proven himself to be an exemplary leader and is a man of the highest integrity and character. His new role ensures, for the first time in The Association's history, continuity of leadership and a clear succession plan. Garner reported that Cecilee Herd '95, who is the most-tenured Vice President, has been promoted to Senior Vice President and stated The Association benefits daily from her vast institutional knowledge and strong relationships across campus. Herd, who will oversee The Association's engagement efforts of the Campus Programs, Former Student Programs and Events teams, will report to Taunton on day-to-day operations. Garner stated that with Taunton's promotion, Allison Seibert '11 has been promoted to Vice President for Development.

Since joining The Association in 2019, she has excelled in exemplifying The Association’s culture of professional team service and driven fundraising efforts to new heights. Garner confirmed that Siebert’s promotion reflects her extraordinary performance as a leader within the organization. She now oversees all fundraising efforts for The Association, from the Annual Fund to endowed and capital giving programs. Garner noted that these moves will increase The Association’s organizational efficiency and position The Association of Former Students for continued growth. Garner reported he will continue to set The Association’s overall vision and culture as President and Chief Executive Officer and that this transition will allow him to focus more time on capital fundraising and strengthening The Association’s external relationships. Garner invited Taunton to say a few words. Taunton expressed his sincere appreciation for this opportunity and pledged his commitment to excellence and dedication to achieving The Association of Former Students’ vision and noble mission.

### **INTRODUCTION OF THE 2023 CHAIR OF THE BOARD**

Garner introduced Southwest Airlines President and CEO Robert E. “Bob” Jordan ’85 as The Association of Former Students’ 2023 Chair of the Board. He mentioned that Jordan and his wife, Kelly ’86, are generous donors to Texas A&M, The Association and Aggie Park. Garner welcomed Jordan to the stage and presented him with a ceremonial Chair’s gavel.

### **CHAIR’S REMARKS**

Jordan thanked his wife for her support and service alongside him. He thanked Hegar for her extraordinary leadership and the time that she committed last year to serving The Association and the Aggie Network. Jordan stated that at the 2022 Fall Leadership Council Meeting, The Association introduced the Volunteer Spotlight to the agenda, in which an A&M Club President, Class Agent, or Constituent Network Representative shares some of the many great things taking place within the constituency group. He introduced a video made by Hill Country A&M Club President Adrienne Yurdyga ’90 who discussed her efforts to engage former students in the Club’s defined area. Jordan thanked Yurdyga for her leadership and introduced a second video entitled “The Association at a Glance.” Jordan emphasized that The Association’s impact on Texas A&M and Texas Aggies is made possible by thousands of small annual gifts. He added that one of The Association’s Team Expectations is to “Lead with a positive example, and in so doing, inspire others,” which also applies to all volunteer leaders of the Leadership Council. Jordan added that when the Leadership Council leads with a positive example by making personal annual gifts to the Century Club, it demonstrates that we believe in The Association’s mission and inspires others to do the same.

### **APPROVAL OF MINUTES**

**MOTION:** TO APPROVE THE MINUTES FROM THE LEADERSHIP COUNCIL MEETING HELD NOVEMBER 5, 2022. Carried. (Members of the Leadership Council who pre-registered for this meeting unanimously approved the minutes via prior online voting).

### **THE ASSOCIATION REPORT**

Jordan stated The Association Reports will consist of reports from Shara McClure ’90, Chair of the Fundraising and Communications Task Committees; Jeff Steen ’80, Chair of the Finance Committee; Mark Herod ’78, member of the Building Task Committee; and Johnita Davis Jones ’83, Chair of the Distinguished Alumnus Award Task Committee.

## **Fundraising Report**

McClure stated that 2022 was a historic year for The Association of Former Students with \$11,252,131 having been raised in the Annual Fund from 59,996 donors, setting a record in dollars received. She noted that in 2022, the Annual Fund goal was \$11,125,000 from 61,000 donors. She reported key drivers of this success included a 73% former student donor retention rate; increased Diamond Century Club revenue by 12%; the fact that 25% of donors are set up on a recurring, non-ending gift; and a record-setting performance for Pass It Back Day (over \$690,000 from more than 6,100 donors). McClure reported that in 2022, there were 44 Endowed Century Club gifts made for a total of 1,184 funds. In addition, 24 Aggie Ring Scholarships were added last year for a total of 235 endowments. Over \$3.85M has been committed to the Excellence Fund. McClure reported in regard to Aggie Park, there are approximately \$78M in signed gift agreements, with \$46.7M in gifts received. Additionally, there is \$2.5M in signed gift agreements for the maintenance and operation of the new building and several large verbal commitments are being discussed as well. McClure reported 2022 set new records for The Association with the most restricted dollars committed in signed gift agreements (over \$60M) and the most restricted dollars received (over \$27.5M) in a single year. 111 gift agreements were signed in 2022. She noted The Association's Partner Program showed great success in 2022, and the team is focused on growing the program. The 2023 revenue goal for the Partner Program is \$1,122,500, which will come from Corporate Partners, Aggieland Partners and event sponsorships. McClure introduced Dahlia Taha '23, president of the Graduate & Professional Student Government, who expressed her sincere appreciation for The Association of Former Students' support of her during her time as a student, as well as to Texas A&M's graduate and professional students.

## **Finance Report**

Steen reported that as of December 31, 2022, The Association had \$220.8M in total assets, \$10.2M in total liabilities for total net assets of \$210.7M across all funds (both restricted and unrestricted). The Association generated approximately \$50.5M in total revenues and had \$21.5M in total expenses for revenues over expense of \$29M, again across all funds. Steen noted The Association was able to generate \$14.7M in total mission support, which included both cash and program support and services, and is an 8.6% increase year over year. He explained this is due to The Association being back to normal/full operations in the first quarter this year as compared to last year due to the pandemic. Steen reported that 68% of total expenses went to support the mission of The Association, which is up over the past couple of years as The Association has returned to normal operations. He commented on the Quarterly Investment Report from the Texas A&M Foundation, which showed a 1-year return of -4.4% and a 10-year return of 8.1%. Steen reported The Association of Former Students' 2023 budget proposes operating revenues of \$19,839,785 and operating expenses of \$19,719,785, resulting in a surplus of \$120,000. He explained this surplus is a result of growth in the Annual Fund, program revenues, and royalty revenues from the Partner Programs. The Annual Fund makes up 59% of operating revenues with a 2023 goal of \$11,790,000.

## **Building Task Committee**

Building Task Committee Chair Robert White '81 was unable to attend the meeting, so Herod '78 brought the committee report in his absence. Herod commended White for his tremendous leadership and success of Aggie Park. Herod shared the Aggie Park mission statement, as well as pictures of Aggie Park including the Distinguished Alumni Tribute, which was designed by Jeff '78 and Shelley '78 Potter, the only married couple to both be recipients of the Distinguished Alumnus Award. Herod stated the next phase of the project will be the design and construction of The Association of Former Students' new building in Aggie Park.

### **Communications Task Committee**

McClure stated the Communications Task Committee was appointed last fall by 2022 Chair of the Board Dara Hegar '95 and consists of a combination of Board and Leadership Council members. She noted this is a temporary committee which will make recommendations once its work is complete to the Board of Directors based on its charge, which she detailed. McClure added that the committee has met twice and will continue to meet until its work is complete.

### **Distinguished Alumnus Award Task Committee**

Jones reported on the charge of the Distinguished Alumnus Award Task Committee, which will make recommendations to the Board once its work is complete. She provided a brief update on the meetings held to date. Jones encouraged the Leadership Council to submit nominations of former students who should be considered to receive the highest honor bestowed upon a former student of Texas A&M University.

### **TEXAS A&M FOUNDATION REPORT**

Jordan introduced President and CEO of the Texas A&M Foundation Tyson Voelkel '96 and thanked him for joining the meeting. Voelkel congratulated Taunton, Herd and Seibert on their promotions. He stated the Texas A&M Foundation realized 538 new endowments in FY22 and made available \$137.7M to Texas A&M during that time. Voelkel commented on Texas A&M's philanthropic priorities, as well as the various initiatives the Foundation is endeavoring. In addition, he reported on the fundraising efforts for the various construction projects taking place on the Texas A&M campus.

### **TEXAS A&M UNIVERSITY REPORT**

Jordan welcomed Vice President for Student Affairs BG Joe Ramirez '79 and thanked him for taking time out of his busy day to join the meeting. He noted that Texas A&M University President M. Katherine Banks had a previous commitment and was unable to attend the meeting. Ramirez provided a brief update on Banks' initiatives. He thanked Garner and The Association's team for the vision and creation of Aggie Park. Ramirez commented on March to 3,000, which is an effort to grow the Corps of Cadets, and stated that the new Commandant, BG Patrick Michaelis '93, has a vision on how to reach this goal. Ramirez closed by thanking The Association for making the Texas A&M campus better for future generations.

### **OTHER BUSINESS**

Jordan stated no items of Other Business were submitted.

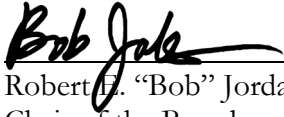
### **CHAIR'S CLOSING REMARKS**

Jordan thanked the Leadership Council for what they do to serve The Association of Former Students and Texas A&M. He expressed his sincere appreciation to the staff who serve the worldwide Aggie Network every day. The upcoming Sul Ross Group Reunion will be held March 7-9 with the Fall Leadership Council Meeting scheduled to take place November 10-11. To close the meeting, Jordan invited all former yell leaders to lead in the singing of the *Spirit of Aggieland*.

## ADJOURNMENT

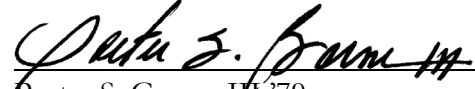
The meeting was adjourned at 12:05 p.m.

Respectfully submitted,



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Robert W. "Bob" Jordan '85  
Chair of the Board

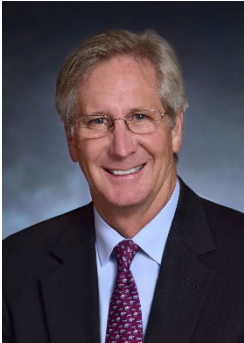


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Porter S. Garner III '79  
President and CEO



## Nominees to The Association of Former Students' 2024 Board of Directors



### **CHAIR OF THE BOARD**

#### **Bobby Jenkins '81**

Owner and President – ABC Home & Commercial Services  
Austin, TX

Bobby has been nominated to serve as The Association of Former Students' Chair of the Board in 2024. He graduated from Texas A&M University with a BBA in business management. He is the owner and president of ABC Home & Commercial Services with offices in Austin, San Antonio, College Station, Corpus Christi and the Rio Grande Valley. ABC employs over 1,000 people and offers a wide variety of services including pest and termite control; lawn care and mowing; landscaping and irrigation; tree trimming and care; air conditioning and heating; plumbing and electrical; pool cleaning and repair; gutter, power washing and window cleaning; handyman services; appliance repair; and water quality. Bobby is a past chair of the Austin Chamber of Commerce, Texas Higher Education Coordinating Board, the Better Business Bureau and Caritas of Austin, as well as the current chair of Central Texas Regional Mobility Authority. He is a past president of both the Texas and National Pest Management Associations and the current chair of the Professional Pest Management Alliance. Bobby currently serves on the executive committee of the Texas Business Leadership Council and is a past chair and current board member of the Citizens Against Lawsuit Abuse and Alzheimer's Texas. He is a current board member for the American Heart Association, the United Way, the Texas Higher Education Coordinating Board Foundation and the E3 Alliance. He is co-founder and board chair of Recognize Good and currently serves on the Greater Austin Chamber of Commerce executive committee chairing Austin Gives. Bobby is a board member of the Moss Pieratt Foundation, the Friends of the ABC Kite Festival and current chair of the Sudden Unexplained Death in Childhood Foundation. Bobby is an avid sports enthusiast who loves to play tennis and golf and enjoys running and cycling. Most of all, he loves watching Texas A&M sports. Bobby has been married to his wife, Jan, for 40 years, and they have three children: Jessica Pieratt '08, Chelsea Myers '11 and Bo '14, along with seven grandchildren.

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### **CHAIR ELECT**

#### **Lias J. 'Jeff' Steen '80**

President – Steen Interests, LLC  
Houston, TX

Jeff has been nominated to serve as The Association of Former Students' Chair Elect in 2024. He graduated from Texas A&M University with a bachelor's degree in agricultural economics and went on to earn a Juris Doctorate from the South Texas College of Law. A native of Cuero, Texas, he has been involved in the energy business in various capacities since 1978, starting his career as a petroleum landman. Jeff spent over 33 years in various executive leadership positions with four publicly traded energy service companies, Oil States International, Schlumberger, Grant Prideco and Camco International. Currently, Jeff manages Steen Interests, a family office enterprise that includes real estate, ranching and oil and gas assets in Texas and New Mexico. To reflect his creative endeavors, he has participated in the development and production of 22 feature films and documentaries, as well as a theatrical stage production of "Rear Window." As a student, Jeff was a founding member and the first president of Texas A&M University's Phi Gamma Delta fraternity. He was also active in student government and served as a student senator. Jeff was awarded the Star American Farmer Degree from the National Future Farmers of America during his sophomore year. Prior to his election to The Association of Former Students' board of directors, he served The Association as a representative at large. In the community, Jeff has been active in serving on numerous philanthropic and charitable boards. He currently serves as the chairman of the Chisholm Trail Heritage Museum Endowment, the managing trustee for the Steen Family Foundation and a trustee for the Houston Museum of Natural Science. Previous board service includes Girls Inc., The Diaper Foundation, The Juvenile Diabetes Association, South Texas College of Law, Cancer Counseling, Inc. and Harris County Improvement District #3 in Houston. Jeff and his wife, Barbara '97, are Endowed Century Club members and have two sons: Jake '19 and Fletcher '34.

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## **IMMEDIATE PAST CHAIR**

**Robert E. 'Bob' Jordan '85**

President and CEO – Southwest Airlines  
Flower Mound, TX

Bob will serve as The Association of Former Students' Immediate Past Chair in 2024. He earned a bachelor's degree in computer science and a master's degree in business administration, both from Texas A&M University. Bob serves as president and chief executive officer at Southwest Airlines, where he has held 15 different positions, including leadership roles in the areas of finance, planning, procurement, fuel, facilities, technology, corporate strategy, and as chief commercial officer. Bob also served as the president of AirTran Airways during the successful integration. Until assuming the CEO role in February 2021, Bob served as Southwest Airlines' executive vice president of corporate services, providing executive leadership for Southwest's world-renowned people and culture; training at Southwest Airlines University; diversity, equity and inclusion efforts; and communications and outreach teams. During his more than three decades at Southwest, the airline grew from a regional presence with around 7,000 people and 90 airplanes to a beloved national brand with more than 71,000 people and more than 126 million customers carried in 2022. Bob has been responsible for the delivery of many key company initiatives, including executive oversight for development of the Southwest.com e-commerce platform, the revamp of the Rapid Rewards® loyalty program in 2011, the \$3.2 billion acquisition and integration of AirTran Airways, the comprehensive "Heart" brand refresh in 2014, significant domestic and international network expansion, and the 2017 switch to a new reservations system. During the global pandemic in 2020, Bob led company efforts around voluntary retirement and leave programs that were critical to avoiding pay cuts, layoffs and furloughs and maintaining Southwest's record of never having a single layoff in the airline's 52-year history. Bob is a passionate advocate of "The Southwest Way," which refers to the company's core values and people-centric culture. He currently serves on the board of directors for Shiftkey and the board of trustees for the Southwest Medical Foundation. Bob is the recipient of both the Computer Science Outstanding Alumni and the Mays Business School Outstanding Alumnus awards. In the past, he served on the Mays Business School Dean's advisory board. Bob and his wife, Kelly '86, are Endowed Century Club members as well as members of the A&M Legacy Society. They are active in charitable organizations including Cross Timbers Community Church, Compassion International and the Metropolitan Opera. Bob and Kelly have two adult children: Sheryl '09, who is married to Gabe '07, and Soren '10, who is married to Victoria '12. They also have two grandsons, Joseph '40 and Jacob '43.

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## **PRESIDENT AND CEO**

**Porter Garner '79**

The Association of Former Students  
College Station, TX

Porter graduated from Texas A&M in 1979 with a BBA in marketing. He joined The Association of Former Students as field director in 1981. After nearly 18 years of service, Porter was unanimously elected by the board of directors to lead the organization, making him only the seventh chief executive in The Association's 145-year history. Over the past 24 years as president and CEO, he has inspired innovation and led initiatives to achieve The Association's vision to become the premier alumni organization. Under his leadership, The Association has enhanced its programs and services and broadened its reach and relevance to the worldwide Aggie Network. Porter serves as a non-voting member of The Association's board of directors and executive committee, working closely with the board to ensure that donated funds are used in the most efficient and effective ways to benefit Texas A&M and the Aggie Network. His vision led to the creation of both Aggie Ring Day and Aggie Park. As the premier green space on the Texas A&M campus, Aggie Park is already bringing the Aggie Network together for celebration, relaxation and inspiration. Under his leadership as president and CEO, The Association of Former Students' total assets have grown from \$55 million to \$222 million, and the organization has raised over \$450 million impacting Texas A&M and Texas Aggies. In 2019, Porter was presented with a lifetime membership in The Honor Society of Phi Kappa Phi. In 2022, Porter was named an Outstanding Alumnus of the Mays Business School. In 2023, the Washington's Birthday Celebration Association (WBCA) announced their selection of Porter as the 2024 Mr. South Texas. Porter serves on the board of Baylor Scott & White Hospital – College Station Region and is only one of two individuals to have been honored with a lifetime membership in the Brazos County A&M Club. He and his wife, Lisa '91, are Endowed Century Club donors to The Association of Former Students, Eppright Distinguished Donors and members of the Texas A&M Legacy Society. They have three children: Claire '21, Callie '23 and Porter IV '26.

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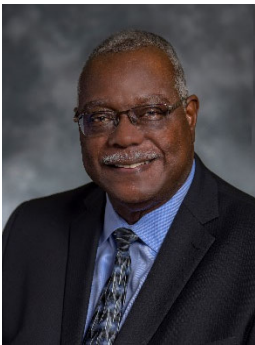




**Charles B. 'Brad' Bynum '92**  
Chief Executive Officer – HighPoint Midstream  
Boerne, TX

Brad graduated from Texas A&M University in 1992 with a BBA in accounting and went on to earn an MBA from The Jones School at Rice University. He has an extensive background in a wide spectrum of the energy industry. Brad's senior management and board experience ranges from upstream to midstream and public to private. He has co-founded several energy companies including Hall-Houston Exploration Partners, LLC, a Gulf of Mexico exploration and production company, where he served as chief financial officer from 2005 to 2011, and HighPoint Midstream, a private midstream company, where he currently serves as CEO. From 1997 to 2005, he worked in Merrill Lynch's Global Energy and Power Investment Banking Group. While at Merrill Lynch, Brad worked with a wide range of energy clients primarily focusing on the exploration and production and midstream sectors of the oil and gas industry. He has served on the board of directors of several public companies including Magnum Hunter Resources from 2008 to 2013 and Petro Resources Corporation from 2006 to 2008. He previously served The Association of Former Students as a representative at large prior to being elected to its board of directors. Brad and his wife, Melissa '94, are Endowed Century Club members and have two children: Courtney and Sarah '24.

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**Bruce Chinn '79**  
President and Chief Executive Officer – Chevron Phillips Chemical  
The Woodlands, TX

Bruce graduated from Texas A&M University in 1979 with a B.S. in chemical engineering. He currently serves as president and chief executive officer of Chevron Phillips Chemical, a global petrochemical joint venture with a top-quartile safety record and 2021 revenue of more than \$14 billion. Bruce has more than 35 years of industry experience. Before leading Chevron Phillips Chemical, he served as president for Chevron Chemicals, overseeing its Oronite business. He served on the board of directors at Chevron Phillips Chemical alongside fellow executive representatives for company owners Chevron U.S.A. Inc. and Phillips 66 Co. Bruce began his career at DuPont, where he held positions of increasing responsibility in manufacturing, technical, commercial and business leadership at the U.S. and international levels. He first joined Chevron in 2006, and held several executive roles in refining for the company's operations in Venezuela; Richmond, California; and Pascagoula, Mississippi. Bruce serves in top executive functions across several prominent organizations, including chairman of the American Institute of Chemical Engineers Foundation board of trustees. He also serves as board director and executive committee member of the American Chemistry Council, Alliance to End Plastic Waste and American Fuel and Petrochemical Manufacturers. In addition, he is a member of the Executive Leadership Council and serves on the Waste Management (WM) board. Bruce has served The Association of Former Students as a representative at large and is a former member of Texas A&M's Chemical Engineering Advisory Council. He and his wife, Sandra Francis-Chinn '80, were honored by the Black Former Student Network at its annual Aggie Impact Gala in 2021. Bruce and Sandra have three children: David, Mychael and Jacquelyn (Chinn) Manly '09.

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**John F. Dickerson '87**  
President – Dickerson Development  
Dallas, TX

John earned a bachelor's degree in agricultural economics in 1987 from Texas A&M University and went on to earn a master's degree in land economics and real estate in 1989. As a member of the Corps of Cadets, he was commander of the Ross Volunteer Company, which serves as the honor guard for the governor of Texas. John joined Hank Dickerson & Company in 1990 as an associate specializing in land sales. In 1993, he formed Dickerson Development Inc., a successful developer and owner of national build-to-suits, multi-tenant retail centers and residential master planned communities. Dickerson Design Build Inc. was formed in 2015 to provide design, budgeting and construction management for medical ground-up and interior finish-out construction. John implements his vast experience in the acquisition, development, construction and sale of investment properties into every transaction his companies undertake. Over the years, he has shown his dedication to selfless service in a variety of capacities. He served as chairman of the Goodwill Dallas Foundation 2019-21. He and his wife, Melinda, co-chaired the Goodwill Dallas - The Lunch in 2022, and he served as chairman of the board for Goodwill Dallas in 2008. He served as a founding board member of Highlands Bancshares 2006-10 (now Prosperity Bancshares) and previously served as a member of the Texas A&M Foundation's real estate gift committee and 12th Man Foundation Champions Council. John served The Association of Former Students as a representative at large prior to being elected to the board of directors. In 2018, he was asked to join the President's Board of Visitors for the Corps of Cadets. John and Melinda are Endowed Century Club members and donors to The Association's Excellence Fund. They have three children: John '25, Kayla and Ginger. The family attends Highland Park Presbyterian Church in Dallas. He is also a rancher and an avid big game hunter, completing his Grand Slam of North American Sheep in 2015.

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**Anna Cecilia 'Cissie' González '81**  
Retired Corporate Counsel and Chief Compliance Officer – The University of Texas/Texas A&M  
Investment Management Company  
Brownsville, TX

Cissie graduated from Texas A&M University in 1980 with a BBA in accounting and went on to earn a Juris Doctor from The University of Texas School of Law in 1995. A licensed attorney and certified public accountant, she recently retired as corporate counsel and chief compliance officer for The University of Texas/Texas A&M Investment Management Company (UTIMCO) to move to Brownsville to be with family. At UTIMCO, she provided legal advice and counsel to staff on corporate and fiduciary matters including, but not limited to, advising on personnel matters, interpreting federal and state laws and regulations as they relate to UTIMCO's business, such as 501(c)(3) exempt organization issues, tax-deferred and other employee benefit programs, fiduciary and trust issues, ethic policies, general contract issues, open record requests, legislation, policy-related issues and other corporate matters. She also oversaw the various aspects of the UTIMCO institutional compliance program and was responsible for the performance of enterprise risk management functions, including reporting to the UTIMCO board of directors on these matters. Prior to joining UTIMCO, Cissie practiced as an attorney in the Office of General Counsel at The University of Texas System, an attorney for the Texas attorney general in the taxation and public finance divisions, and in private practice as an attorney and CPA. Cissie continues as a solo practitioner preparing tax returns and advising clients on various tax matters. Prior board service includes service as a director of communities in Schools of Central Texas and the Austin Dispute Resolution Center. In addition to being an Endowed Century Club member and having created the Mary Lou and Henry Gonzalez '58 Memorial Endowed Ring Scholarship in memory of her parents, she is a member of the 12th Man Foundation and supports the Texas A&M School of Law. She previously served as treasurer of the Aggie Women Network. Cissie is proud of her Aggie family, which includes her late parents Mary Lou and Henry González '58; brother, Henry '80 and sisters Lettie '83 and Magda '84, as well as several Aggies in her extended family.

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**Laurie Hill Gutierrez '88**

Partner – Blazek & Vetterling  
Houston, TX

Laurie earned a BBA in accounting from Texas A&M University in 1988. She is an audit partner with Blazek & Vetterling, an independent public accounting firm specializing in tax-exempt organizations and providing tax and audit services to a variety of nonprofits, governmental units and employee benefit plans. She serves as the firm's audit quality partner for the American Institute of Certified Public Accountants' Government Audit Quality Center and is the partner in charge of talent development. She frequently presents on new accounting standards and accounting issues impacting not-for-profit organizations. Laurie began her accounting career with Ernst & Young, where she spent eight years serving health care and nonprofit clients. In that capacity, she participated in the audits of hospitals, long-term care organizations, independent practice associations and other health-care-related organizations. She subsequently spent six years in health care management as a chief financial officer of a public health care company and a controller of a not-for-profit managed care organization. In addition to the overall direction and operations of the finance departments, she was responsible for financial reporting, regulatory reporting and compliance monitoring. She is a member of the American Institute of Certified Public Accountants, the Texas Society of Certified Public Accountants and the Houston Chapter of CPAs. Laurie serves on the board of directors and the finance committee for The Parish School and is a past president of that board. She is also a past president, former board member and treasurer of The Women's Home. Laurie and her husband, Alfredo '88, are Endowed Century Club members and have gifted an Endowed Aggie Ring Scholarship. They have two children: Hudson and Taylor.

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**Mark C. Herod, Sr. '78**

President – Acme Bridge Co., Inc.  
New Braunfels, TX

Mark graduated from Texas A&M in 1978 with a bachelor's degree in building construction. As a student, he was a member of Squadron 5 in the Corps of Cadets, where he served on the First Wing Staff Color Guard along with leading his outfit's intramural sports activities. After graduation, Mark joined his father and worked for the family construction business, Acme Bridge Co. As a road and bridge general contractor for the great State of Texas, Acme Bridge built many projects over the past six decades throughout Central and South Texas. Over ten years ago, Mark had the opportunity to expand Acme Bridge into the oil field services industry and begin work in the Eagle Ford Shale. Once fully established, Acme Bridge became a full-service oil field company that constructs pad site locations, excavates reserve pits, builds frac ponds and performs all required work needed prior to rigs arriving onsite. A few years later, Acme Bridge again had the opportunity to expand their oil field service side of the company to West Texas and begin work in the Permian Basin. Whether working for TxDOT or in the oil field, Mark takes great pride in applying the same core values learned at Texas A&M University. Leadership, honesty, integrity and hard work, along with a safe work environment for all, have been paramount on his watch. Acme Bridge Co. has received numerous awards recognizing their commitment to safety. They have been a proud member of the Associated General Contractors of America (AGC) for over 50 years, and Mark has served for several years on the AGC Structures Committee. He has long been active in his community with service to his church and the Comal County A&M Club, as well as volunteering with the Comal County Junior Livestock Show Association. Prior to being appointed to The Association of Former Students' board of directors, Mark served as a representative at large. He and his wife, Anne '78, are members of The Association's Endowed Century Club as well as the A&M Legacy Society, 12th Man Foundation Champions Council and the Eppright Distinguished Donor Program. Mark and Anne have three children: Clinton '05, who is married to Lindsey '07; Clayton '07, who is married to Ashley '11; and Amy Catherine '11. In addition, they have four grandchildren: Claire, Lucy, Billy Pat, Hunter Kade and Hank. Mark enjoys ranching, hunting, traveling and spending time with his family.

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**Johnita D. Jones '83**

Retired Vice President-Southern Operations Manager – ExxonMobil Pipeline Company  
Austin, TX

Johnita earned a bachelor's degree in chemical engineering from Texas A&M University in 1983. Johnita began her career in engineering as facilities engineer with Exxon Company, USA., in Louisiana. Since that time, she has worked in oil and gas engineering assignments including corrosion applications, project engineering and reservoir analysis. Johnita began her supervisory responsibilities in 1990, and has managed teams in production facility surveillance, project engineering and operations management. From 2001 to 2016, she served as pipeline risk and integrity manager for ExxonMobil Pipeline Company. In this role, she was responsible for the execution and stewardship of programs to ensure pipeline fitness for over 6,000 miles of pipe in the United States. In 2016, she became the Midstream Americas engineering manager. In 2019, she was appointed ExxonMobil Pipeline Company's vice president-southern operations manager, where she served until her retirement in February 2022. Johnita currently serves on the Baylor Scott & White Holdings board of trustees. She previously served as board president of the Texas Conference for Women from 2005 through 2017, an annual conference that promotes professional development opportunities for women from diverse career fields. Other community activities include participation on the Houston Children's Museum advisory board and as a member of the board of directors of the Lighthouse of Houston. She previously served The Association of Former Students as a Representative at Large. Johnita and her husband, Bill '81, are Endowed Century Club members and have created a President's Endowed Scholarship. They have three children and two grandchildren.

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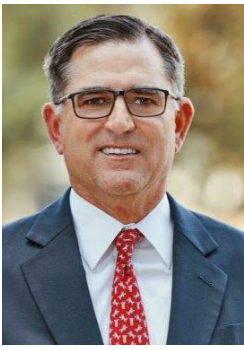


**Shara B. McClure '90**

President, McClure Health Solutions  
Las Colinas, TX

A Texas native, Shara earned a bachelor's degree in business analysis from Texas A&M University in 1990 and a master's degree in public health from The George Washington University. She is president of McClure Health Solutions, a healthcare advisory and consulting practice that focuses on relationships between health care providers and health insurance payers. Services include contracting and negotiations strategy, dispute resolution and state/federal compliance around reimbursement policy. She has been an executive leader in the health care industry and represented insurance companies, hospital systems and physician organizations including BlueCross and BlueShield of Texas, Humana and Tenet Health. She was named an Outstanding Alumnus of A&M's Mays Business School in 2023. She is the 2023 chair of the board of the North Dallas Chamber of Commerce. Shara is a member of the Dallas Assembly, an alumnus of the Dallas Regional Chamber's Leadership Dallas Class of 2017, a senior fellow of Houston's American Leadership Forum and a graduate of the Leading Women Executives Program developed by the Corporate Leadership Center of Chicago. She is on the Dallas Advisory Board of CareerSpring and previously served on the board for Big Brothers and Big Sisters of Dallas, where she was also a mentor. Additionally, Shara was named one of the Top 30 Influential Women of Houston in 2013. Prior to her election to The Association of Former Students' board of directors, she served as a representative at large. She is an Endowed Century Club member and has endowed an Aggie Ring Scholarship and a Mays Business School scholarship. She is a member of the Chancellor's Century Council and serves on the Mays Business School Dean's Advisory Board. Shara and her husband, Craig, are proud parents to Melinda '15, who is married to Ryan Haughey '13, and Michael '18, who is married to Katie Morey McClure '18. She enjoys spending time with her family, running, golfing and traveling.

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**Jeffrey Miller '88**

Chairman of the Board, President and CEO – Halliburton  
Houston, TX

Jeff holds a Bachelor of Science in agriculture and business from McNeese State University in Lake Charles, Louisiana, and a Master of Business Administration from Texas A&M University. He is also a certified public accountant. Jeff currently serves as chairman of the board of directors, president and chief executive officer of Halliburton. Since joining Halliburton in 1997, Jeff has served in several roles, including chief operating officer, senior vice president of business development, regional vice president of Gulf of Mexico, and operations vice president of Angola and Indonesia. Jeff is a member of the advisory council for Texas A&M University's College of Engineering. He also serves on the board of directors for the American Petroleum Institute, Greater Houston Partnership and National Petroleum Council, and is a foundation board member for The Council on Recovery. In addition, he is a 12th Man Foundation Diamond Champions Council member. As a guest lecturer at Texas A&M, Jeff has participated in a Texas A&M CEO fireside chat, been a speaker at the Mays Business School and A&M's student chapter of the Society of Petroleum Engineers, taught a strategy session to an engineering class and hosted an entrepreneurship event at Halliburton with members of Texas A&M's leadership. In 2012, Mays Business School recognized Jeff as an Outstanding Alumnus. He received the World Affairs Council Jesse H. Jones International Citizen of the Year Award in 2018 and the SMU Cox Maguire Energy Institute L. Frank Pitts Energy Leadership Award in 2022. Jeff and his wife, Rhonda, have two children: Sam '16 and Casey '20.

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**Aaron M. Pool '87**

Partner – Donato, Brown, Pool & Moehlmann PLLC  
Houston, TX

Aaron graduated from Texas A&M University with a BBA in Finance and then earned his J.D. from the University of Houston Law Center. He is admitted to practice before all state and federal courts in Texas, the United States Court of Appeals for the Fifth Circuit and the Supreme Court of the United States. Aaron's areas of practice include general civil litigation, defense of serious injury cases and prosecution of large subrogation claims. Aaron and his firm are frequently called upon to step into cases shortly before trial, and have expertise in coordinating and conducting immediate, on-scene investigations of serious incidents involving vehicles, product failures and explosions/fires. Aaron is a veteran trial lawyer and was selected to membership of The American Board of Trial Advocates and The Federation of Defense and Corporate Counsel. He has been selected as a "Super Lawyer" by Thomson Reuters each year from 2012 through 2023. Prior to serving on The Association of Former Students' board of directors, he served as a representative at large. Aaron and his wife, Jennifer '88, are Endowed Century Club members and have two children, Ryan '22 and Katy.

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**Ken Robinson '93**

Managing Partner – CIS-Computer Innovation Services, Inc.  
Grand Prairie, TX

Ken graduated from Texas A&M University in 1994 with a bachelor's degree in computer science. He is the founder and CEO of CIS-Computer Innovation Services Inc., a software solutions and consulting organization. Founded in 1997 as a sole proprietorship, CIS provided technology-based consulting services to various clients in the Dallas/Fort Worth area. Incorporated in 1998, CIS now services customers worldwide with its software and technology solutions. For over 25 years, Ken has specialized in the creation and implementation of supply-chain logistics software and solutions. In 2008, CIS was awarded the Aggie 100 designation as one of the 100 fastest-growing Aggie-owned businesses for the prior year (ranked No. 15). Also in 2008, he was awarded the Alpha Phi Alpha Entrepreneur of the Year Award. In 2022, Ken was a recipient and honoree of the Aggie Impact Award by the Black Former Student Network. Ken has shown his dedication to the Aggie Network through his service as founder, chair and board member of the Black Former Student Network and as a past board member of the Greek Former Student Network. Prior to serving on The Association of Former Students' board of directors, he served as a representative at large. He has also served as a member of the Texas A&M University Aggie Spirit Development Council, the Texas A&M University Department of Computer Science Strategic Development Committee (College of Engineering), Nu Pi Lambda Chapter of Alpha Phi Alpha Fraternity, Inc. and the DFW Society Young Executives Club. Ken created Aggie Conversations, a series of weekly online panel discussions for Aggies, with the goal of increasing understanding. The program, now in its third year, typically takes place each Tuesday at noon. An Endowed Century Club member, Ken and his wife, Ann-Marie, have six children, including Kenya '20 and Kent '25.

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**Amanda L. 'Mandy' (Schubert) Scott '87**  
Helotes, TX

Mandy graduated from Texas A&M University in 1987 with a BBA in marketing and began her career with Tenneco Gas in Houston. In 1991, she earned an MBA at Texas Tech University while her husband, David Scott '88, completed pilot training at Reese Air Force Base in Lubbock. When a military move took them to Abilene, Mandy accepted a position at McMurry University as associate director of alumni relations. After starting a family, she dedicated her time and talents to being a mom, military spouse, volunteer and substitute teacher. Mandy has served in volunteer leadership positions at the schools, military bases and churches in every community where they were stationed during David's 30-year Air Force career. In 2013, with both sons away at college, she focused her volunteer efforts on Texas A&M-related organizations, first becoming involved with the San Antonio Aggie Moms' Club and serving on its board for three years. Mandy currently serves on the Texas A&M President's Board of Visitors for the Corps of Cadets and is a member of the Friends of the Texas A&M University Libraries board of directors. She is a prior representative at large for The Association of Former Students, a member of Aggie Women constituent network and a 2018 recipient of the Aggie Women Legacy Award. A proud member of the San Antonio A&M Club since 2007, Mandy was elected to its board of directors in 2015, served as president in 2019 and is currently the Club's endowment committee chair. A life member of the Ross Volunteer Association, Mandy served on its board as communications chair, director and president, and she continues active committee involvement. She is a volunteer Aggie Corps Recruiter and a member of the Corps of Cadets Association, where she served on the advisory council and the planning committee for the 40th Anniversary of Women in the Corps. While at Texas A&M, Mandy held the distinction of being the first female cadet selected to Corps staff, the first woman to serve as deputy Corps commander and one of the first two women inducted into the Ross Volunteer Company. She is a recipient of the Buck Weirus Spirit Award and the Brown Foundation-Earl Rudder Outstanding Senior Award. Mandy and David are Endowed Century Club members and donors of a General Rudder Corps Scholarship. They have two sons: Braden '16 and Garrett.

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**Tony R. Weber '84**  
Managing Partner – Dais Partners  
Dallas, TX

Tony graduated from Texas A&M University with a BBA in finance in 1984. As a student, he was a member of the Mays Business School's Inaugural Fellows Program. Following graduation, he spent 15 years as an energy banker, financing acquisitions, mergers and other transactions in the upstream and midstream energy business throughout the United States and Canada. Between 1998 and 2003, he served as chief financial officer of Merit Energy Company, a multi-billion private energy company where he was responsible for raising more than \$2 billion of equity commitments from institutional investors and overseeing all the accounting, treasury, finance and capital markets activities of the company. From 2003 to 2022, Tony was the managing partner of Natural Gas Partners (NGP), a \$15 billion family of private equity funds that makes direct equity investments in energy companies. Since December 2022, he has served as managing partner at Dais Partners, a Dallas-based multi-family investment firm. Tony serves on the Mays Business School Dean's Advisory Board and the Petroleum Ventures Program advisory board. Prior to being elected to The Association of Former Students' board of directors, he served as a representative at large. He was recognized by Mays Business School as an Outstanding Alumnus in 2013. Tony and his wife, Cindy '84, are members of The Association's Endowed Century Club and the Texas A&M Foundation's Legacy Club and Heritage Society. In 2008, they established the Cindy '84 and Tony '84 Weber Excellence Fund supporting special programs, executive speakers and travel abroad scholarships in the Mays Business School's undergraduate programs. The Webers have been supporters of the Texas Foundation's President's Endowed Scholarship program as well as the Aggie Veterans Scholarship program. Tony and Cindy, who reside in Dallas, are proud parents of Alexandra Weber McGowen '12, who is married to Jordan McGowen '11.

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**Robert H. White '81**

President – Jefferson Development Company  
Boerne, TX

Robert graduated from Texas A&M University in 1981 with a BBA in accounting and went to work with Arthur Andersen & Co. in its San Antonio office. In 1984, he joined a privately-owned real estate company in Houston and began developing and managing commercial properties. Robert joined Jefferson Realty Company in 1992 to focus on real estate acquisition and development opportunities arising out of the real estate market crash of the late 1980s and from asset dispositions by U.S. government agencies and financial institutions. He went on to co-found Jefferson Development Company in 1996, targeting an array of structured investment opportunities in real estate assets and development projects including apartments, land acquisitions and master planned communities. A certified public accountant and a licensed real estate broker, Robert is a member of the Texas Association of Realtors and the National Association of Realtors. Prior to his election to The Association of Former Students' board of directors, he served as a representative at large. Robert and his wife of 40 years, Dee, have one daughter, Jennifer White Hartmann '09, who is married to Kenneth J. Hartmann '10, and they have four grandchildren, James, Cece, Payton and John. Robert and Dee are members of The Association's Endowed Century Club, members of the A&M Legacy Society, Mays Business School Endowed Scholarship donors, members of the 12th Man Foundation Champions Council and members of the Eppright Distinguished Donor Program. In his spare time, Robert enjoys implementing range and water resource stewardship practices on their ranch in Kimble County.

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**2024 Student Loan Fund Trustee Nominee**

**George Nelson '64**  
Bryan, TX

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